



Today I am going to talk about who I am and who Autotrader and what Autotrader has achieved in the last 4 years with agile & continuous delivery  
Crash course in what continuous intergration & continuous delivery is  
Finally what tools are available to help you follow a similar approach as developers

## About Me

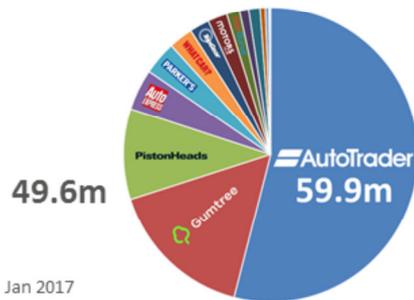
- Operations Engineer for AutoTrader
  - Been here for 3.5 years
- Previously worked for M247
  - Samer taught me the basics
- Odd fact is my arm span is greater than my height
- I don't have as much skill on a mountain bike as I thought



I am an operations Engineer at AutoTrader and been here for 3.5 years.  
Previously I worked at M247 in Trafford Park as a 2<sup>nd</sup> / 3<sup>rd</sup> line support and also doing basic network stuff  
Odd fact is my arm span is wider than my height (this is very uncommon)  
Shortly after my talk in October went to Scotland for a long weekend mountain biking with some friends from work and on day two went over the bars and broke my scayfoid

## About AutoTrader

- Largest new and used car digital market place in the UK
- More visits than all of our competitors combined\*
- 80% of UK car dealers advertise through us
- 92% of UK consumers know who we are
- Worth ~£3.8Bn on the London Stock Exchange
- About 450-480k cars advertised at any one time
- 75k+ vehicles across our non-car channels



\*comScore UK, MMX, Jan 2017

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- Largest new and used car digital market place in the UK
- We were 6x larger than our nearest competitor
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33200 vans  
17200 bikes  
5200 motorhomes  
3200 caravans  
7200 truck  
7300 farm  
2200 plant

## Offices



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Gratuitous office photos

## Our Product Estate

<b>2013/14</b>	
<ul style="list-style-type: none"><li>• 40 Deployments per week</li><li>• Deployed by Operations to live</li><li>• Deployed to live manually using legacy Perl scripts</li><li>• 75 Apps</li><li>• 350 Go Pipelines</li></ul>	<ul style="list-style-type: none"><li>• 2016/17</li><li>• 80+ Deployments per week</li><li>• Deployed by Devs to live</li><li>• Deployed to live automatically using GO CI pipelines</li><li>• 195 Apps</li><li>• 2400+ Go Pipelines</li></ul>



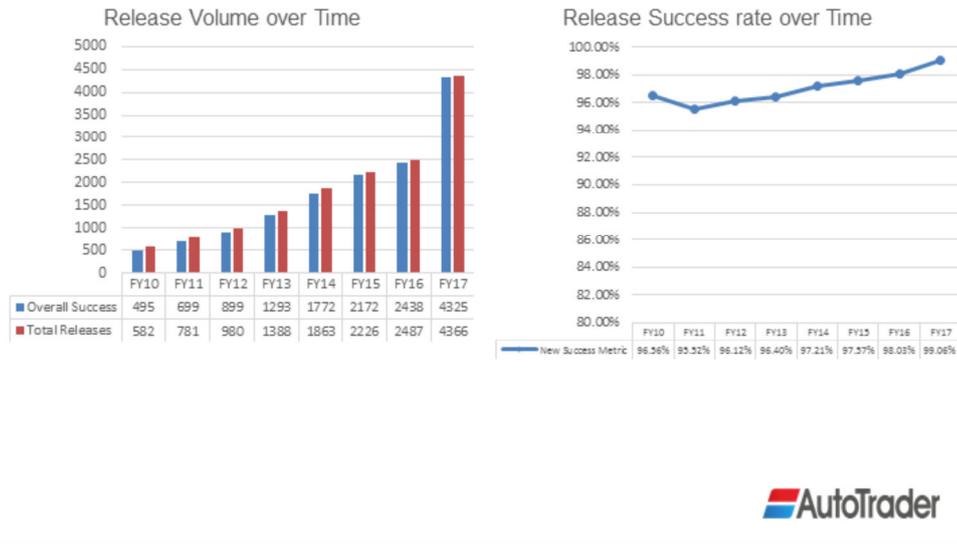
Late 2012 / Start of 2013 restructured into tribes and squads to start our agile journey  
40 deployments a week, deployed using some legacy Perl scripts by 2 ops engineers each day

We had about 75 applications in live, many of them old monoliths

350 Go pipelines mostly handling dev & qa and pushing an rpm into the live repo

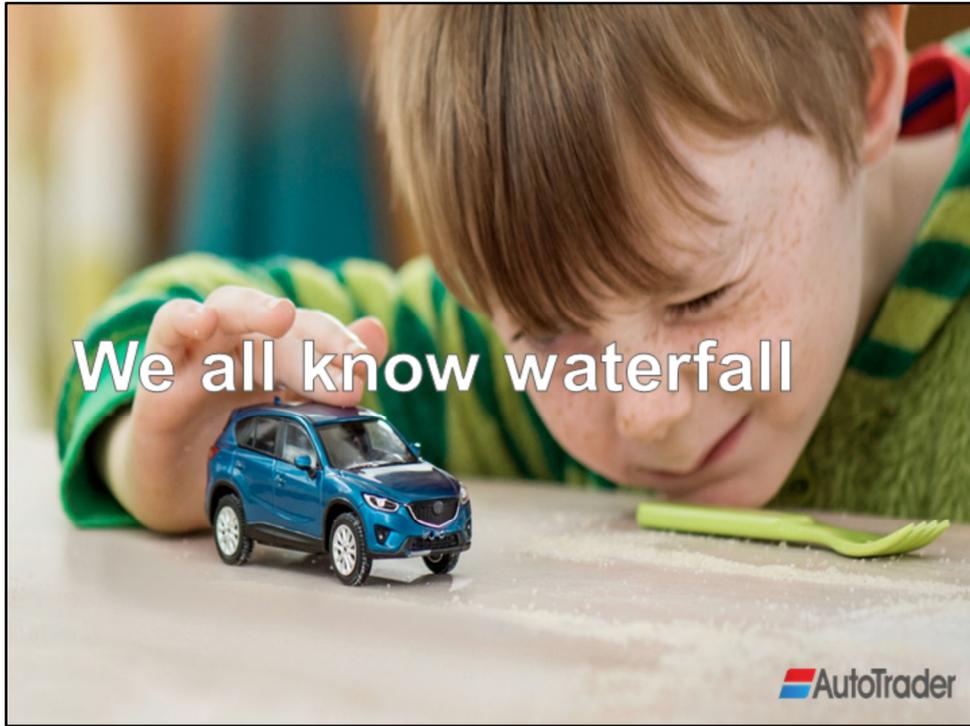
So for FY17 we were doing 80+ often hitting 100 a week with 99% of them being triggered by the devs into live all using the same pipelines that were used in dev & qa  
195 apps in live many of the old monoliths either gone or been split into microservices.

## Release Rate & Success



In FY17 we started counting releases related to our new cloud platform and so this caused an increase but we also handed over “full” control of releasing to live to the development squads. With this rapid changes in number of deployments we have been able to be more successful with our releases as fewer stories were being included each time which meant the risks were lower. The metric for an unsuccessful release is if live customer traffic has been sent to it, so it may be a new defect was introduced or it completely didn’t work but if picked up in the PIT testing and backed out it wasn’t counted as failed.

FY17 we finished the year on 99.06%



We all know what it is, lets not talk about it!



So what is Continuous Integration (CI) and Continuous Delivery (CD)  
For one it's not a dog in the back of a Discovery

## Continuous Integration (CI)

- Code is stored in shared repository (Git, SVN)
- Committed multiple times per day (typically)
- Each check in is then verified with automated builds
- Fast feed back loop
- Build & deployment process to be consistent
- Dev/QA environments to be consistent
  - OS
  - Package versions
  - Hardware can be different for each environment requirements



Code gets stored in something like GIT or SVN

You will commit multiple times a day to it

Each check-in will then get checked with an automated build process like GO, Jenkins

This then gives you a fast feedback loop as to if you have a working build or not

Your build and deployment process should be consistent in your non production environments

Dev and QA environments should be consistent as to OS choice and version and the software packages deployed.

However your “hardware” can be different (to within reason) so that it matches the requirement of the environment.

## Continuous Delivery (CD)

- An extension of CI
- Deployed to live automatically
- Post integration testing done automatically
- Build & deployment process to be consistent across all environments
- Dev/QA/Staging/Live environments to all be consistent
  - OS
  - Package versions
  - Hardware can be different for each environment requirements



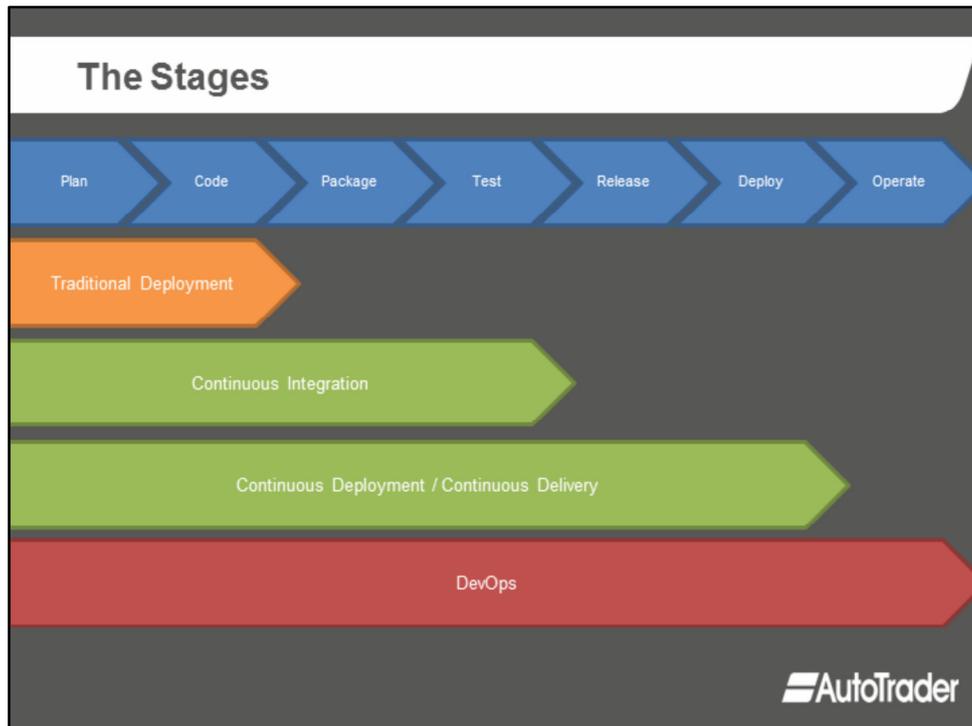
This is continuing what you already do with CI

Your deployments to live are done automatically

The running of your PIT testing happens automatically

The build and deployment process now has to be consistent all the way into live

Each environment has to have been configured the same way, this doesn't mean that the specs are the same, we use a 1 2 3 model typically. With Dev & QA servers being of a lower spec than live.



We have our deployment stages

Traditional deployment just gets you your planning and code

CI will get it packaged and tested

CD will give you the automated release and deployment

DevOps combines everything earlier and you are responsible for ruining it, monitoring it, cleaning up after it.

Remember though that:

DevOps is not simply combining Development & Operations teams

DevOps is not a separate team

DevOps is not a tool

DevOps is not a one-size-fits-all strategy

DevOps is not automation



What about infrastructure?

Quick of hands at to who actually commits there configs to SVN or GIT?

## Infrastructure

- Your configuration is your code
- Changes only made by changing the code
- Your code is tested in a different environment before live

The diagram illustrates the workflow of infrastructure as code. On the left, a terminal window displays Terraform configuration code for a network setup, including variables for IP addresses and subnets, and resource definitions for subnets, routes, and NAT gateways. A blue arrow points from this code to a GitHub repository page on the right. The GitHub page shows the repository 'emr\_terraform' with a commit titled 'ipam-beatty: Disable servers on nonprod' from 9 days ago. The commit details show the Terraform configuration code that was committed, including the same variables and resource definitions seen in the terminal window.



So in reality nothing really changes here compared with developers  
Your config is your code rather than an application  
You should only be making your changes by committing a change to your source control  
You then test this in a different environment

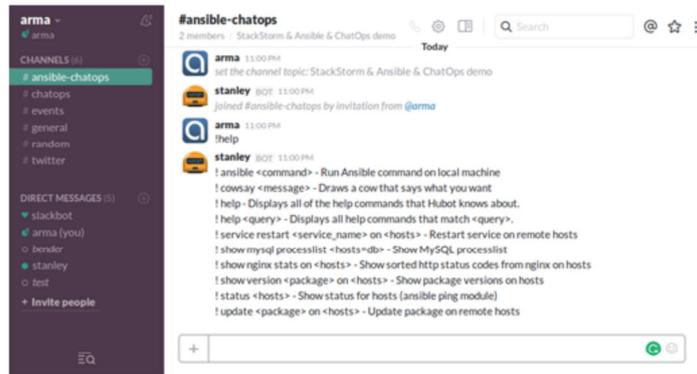


**NO!**

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## Nope

- Networks is fashionably late to the party
- Use the same principles & tools as sysadmin / developers
- Brings benefits of things like chatops



It's just that we are fashionably late to the party,  
You just need to adopt the same tools and principles that your dev and sys admin  
colleagues have been using  
You also start getting other benefits like chat ops

## What are your options?

- NAPALM
  - Network Automation and Programmability Abstraction Layer with Multivendor support
  - Python library
  - Set of functions to interact with different router vendor devices via unified API
  - <https://github.com/napalm-automation/napalm>
- OpenConfig
  - Written in YANG
  - Not an API but about models
  - <http://www.openconfig.net>



I have no use or knowledge on these but please if anyone wants to find out I am sure a great presentation will come out the other side of it.

Network Automation and program-ability abstraction layer with multi-vendor support

It's only a python library so easy to use

Give you a set of functions to interact with different router vendor devices via the unified API (Cisco, Juniper, Fortinet, Mikrotik, Palo Alto +more)

Github

OpenConfig

It's not an API but about how that data should be represented



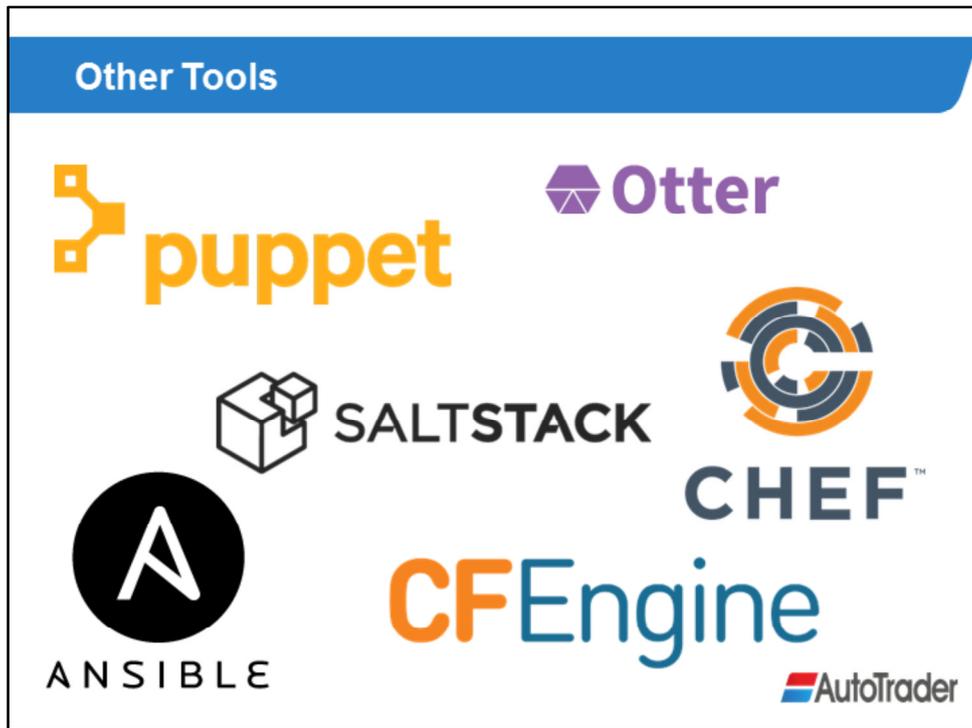
## Quote on Terraform

Terraform has enabled us to roll out complete network config at the touch of a button with full version control. We want to keep the same network setup in all environments and Terraform allows us to roll out changes to all environments at the same time, ensuring we have identical network configuration.

Chris Mckean - Senior Network Engineer



Chris one of the Network engineers was working on the project where we were using AWS to host some big data stuff. So was his first time doing anything like this.



I won't go into these tools but most of them you have probably heard of or used. NAPALM will integrate without too much difficulty into things like Ansible

# “A python script is not going to steal your job”

David Barroso, Fastly, SRE Conference July 2016

--Disclaimer--

I take zero responsibility or liability if you loop/null route/shoot laser in engineer eye/erase your network due to following anything I have said in this talk

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Last notes from me, a python script is not going to steal your job, however it will probably make it a lot easier.

Also I take no liability if you have listened to what I have said and you end up breaking your network!

## References

- Past, Present, and Future of Network Operations
  - David Barroso, Fastly
  - <https://srecon16europe.sched.com/event/7VkB/past-present-and-future-of-network-operations>
- AutoTrader... from continuous integration to continuous delivery
  - Mark Crossfield
  - <http://markcrossfield.co.uk/2014-10-22-devops-manchester-auto-trader-from-continuous-integration-to-continuous-delivery.html>



So there are two presentations that a reasonable amount of this is based on. One is a presentation from SRE (Site Reliability Engineering) Con in Dublin last year. The other is from my colleague Mark Crossfield who went into a lot of detail 3 years ago when we were “half way through” the journey.